

# Sustainability in Motion

2023 SUSTAINABILITY SUMMARY REPORT

# A Note From Our CEO

SUSTAINABILITY ALWAYS MOVES FORWARD

At Aptiv, our business strategy is directly aligned with our sustainability goals. We provide solutions of the highest quality designed, developed and manufactured responsibly — that enable a safer, greener and more connected world. In doing so, we take care of our people and the communities we operate in while minimizing our carbon footprint.

But sustainability — and how we achieve it — is not static. We put our sustainability strategy "in motion," understanding that its impact is only as good as its implementation. We also recognize that our strategy must be continually evaluated and refined. To that end, in 2022 we updated our materiality analysis, asking key stakeholders - including customers, investors, employees, suppliers, industry associations, and other third-party experts - to rate environmental, social and governance topics in terms of their importance to our business. These insights serve to refine our sustainability strategy and crystallize our priorities. This ongoing dialogue with key stakeholders yields clear context for Aptiv's Board of Directors to provide governance and oversight, and for our executive leadership to evolve our sustainability program across functions wherever it makes sense.

#### FOUNDATIONAL PILLARS OF SUSTAINABILITY

What has not changed at Aptiv are the four foundational pillars of our sustainability framework. Each will be discussed at length in this report, but here is a preview:

**People:** Our changing world requires high-performing, committed and talented professionals who are not only open to innovation but are driven by it. Including diverse experiences and points of view is key to building that kind of team. In 2022, we brought together experts from the United States, China and Europe, across engineering disciplines ranging from software and systems to electrochemistry and mechanical and electrical engineering. This diverse group was tasked to develop a power electronics solution that is already enabling new functionality for electric vehicles, including our first production award 18 months after we began to form the team, for a vehicle that is scheduled to launch in 2025.

**Products:** Our products have a tangible impact on the environment. In 2022, our HellermannTyton business unit worked with Ford to produce wiring harness clips for the Ford Bronco Sport that are the first automotive components made from 100 percent recycled ocean plastic.

Planet: In our goal to be carbon-neutral by 2040, we need a sustainable business model that addresses every aspect of our production process. In 2022, Aptiv recycled 84 percent of our total waste, exceeding our target of 80 percent and saving more than 35,000 tons from entering landfills globally.

**Platform:** How we conduct our business is just as important as what products we make, and our Code of Ethical Business Conduct serves as the foundation for putting our values into action. In 2022, Aptiv's senior leadership team engaged with our employees in a variety of ways to promote a culture of speaking up and to educate our employees about ethics, including hosting town halls and live webchats, providing targeted risk- and role-based training, and distributing a monthly newsletter.

This report showcases the advances that we have made in sustainability. We are proud of our work but also recognize that we must continue to progress toward our goals - our customers expect nothing less, and our planet deserves at least as much. Thanks to our 200,000 employees from around the world, I am confident that we will meet the challenge.



Kevin P. Clark Chairman and Chief Executive Officer

Kum P. Chark

,									
,									

RODUCTS

S PLATFORM

### **Our Sustainability** Strategy

AT APTIV, WE SET A HIGH BAR

We make products and solutions of the highest quality - designed, developed and manufactured responsibly - that transform society by enabling safer, greener and more connected mobility. In doing so, we take care of our people and communities, minimize our impact on the **planet** and manage our company according to a robust ethical platform.

CLICK HERE FOR OUR 2025 COMMITMENTS  $\rightarrow$ 

#### **OUR FRAMEWORK FOR DELIVERING ON OUR MISSION**

#### MISSION Why we do what we do How we do business

#### SAFE

A future with zero accidents

#### GREEN

A future with zero emissions

#### CONNECTED

A future with seamless connectivity



### PEOPLE

Foster high-performing and engaged teams with safe, dynamic and inclusive workplaces

#### PRODUCTS

APPROACH

Design and deliver solutions that make the world safer, greener and more connected

#### PLANET

Increase the efficiency of our processes and reduce our impact on the environment

#### PLATFORM

Do the right thing, the right way



SEAMLESS CONNECTIVITY

Our effect on the world

STAKEHOLDER VALUE CREATION

IMPACT

- PARTNER OF CHOICE
- ENGAGED EMPLOYEES
- STRONGER COMMUNITIES
- SAFER VEHICLES
- **GREENER WORLD**

203 PEOPLE (

😂 PLATFORM

# Materiality Analysis

A materiality analysis defines the environmental, social and governance (ESG) topics that matter most to an organization and its key stakeholders. It helps the organization refine its sustainability framework and identify short- and long-term sustainability commitments and targets.

In 2022, Aptiv refreshed our materiality assessment to ensure that our sustainability strategy continues to align well with the ESG topics that are most important to our business and our stakeholders. This process of regular engagement provides valuable insights that are used to refine our efforts as our sustainability strategy evolves. Building on the lessons from our 2019 analysis, we leveraged input from independent experts to conduct the analysis and surveyed both internal and external stakeholders.

Our analysis follows current Global Reporting Initiative (GRI) guidelines, and we will continue to use and enhance this process regularly to evaluate our impact on the economy, environment and people. Based on the prioritization of these topics and our alignment with the United Nations' Sustainable Development Goals, we have set targets against each of these topics, and progress is reported annually.

#### PROGRESS REPORT $\rightarrow$

#### MATERIAL SUSTAINABILITY TOPICS



#### PEOPLE

#### ATTRACT, DEVELOP & RETAIN THE BEST TALENT\*

Ensure we have engaged teams with the right skills

#### **HEALTH & SAFETY\***

Proactively mitigate risks and implement health and safety best practices

#### **INCLUSIVE CULTURE**

Cultivate an inclusive workforce that engages and attracts the best talent to fuel innovation

#### COMMUNITY INVOLVEMENT, ENGAGEMENT & WELL-BEING

Encourage meaningful employee participation in community outreach

$\langle \rangle$		
J V	5	
	205	

#### PRODUCTS

#### SAFE, GREEN & CONNECTED SOLUTIONS\*

Develop advanced technologies that save lives, reduce emissions and enable seamless connectivity

#### PRODUCT QUALITY

Develop and deliver reliable products and solutions

#### CUSTOMER SATISFACTION

Continue to be our customers' partner of choice by delivering industry-leading products and solutions



#### PLANET

#### CLIMATE CHANGE\*

Develop innovative solutions that reduce carbon emissions and improve energy efficiency

#### WASTE & PACKAGING

Reduce generation of waste and increase recycling

#### WATER

Reduce water usage in the integrated supply chain



#### PLATFORM

#### **ETHICS & COMPLIANCE\***

Foster a culture of adhering to the highest standards of conduct

#### SUSTAINABLE SUPPLY CHAIN\*

Champion an ethical supply chain through a robust Code of Conduct for Business Partners and due diligence process

#### DATA SECURITY\*

Adhere to rigorous cybersecurity, privacy and data governance standards

# **Prioritizing People**

THE RIGHT THING, THE RIGHT WAY

To realize our mission of delivering a safer, greener and more connected future of mobility, we must empower every Aptiv employee to exemplify behaviors that foster a culture of inclusion.

Diversity is a fact, but inclusion is a choice that unlocks innovation to fuel growth for our customers, business and people.

At Aptiv, we are passionate about building teams representative of the markets in which we operate that celebrate plurality of thought. We still have work to do on this journey, but we are motivated by continuous progress and our guiding principle: Always do the right thing, the right way.

To build the highest-performing organization, inclusion must be infused into everything we do, including how we select, develop and engage our talent.



#### **Obed Louissaint**

Senior Vice President and Chief People Officer

#### **INCLUSIVE CULTURE IN 2022**

- Approximately 50% of global workforce represented by women
- 24% of global management represented by women
- Approximately 43% of U.S.-based workforce represented by minorities
- Approximately 34% of U.S.-based management represented by minorities



# **Innovation Fueled by Inclusion**

#### **ACTING WITH URGENCY**

In 2022, Aptiv's newly formed Power Electronics team began its work with a mission: Open the door for EV architecture changes by consolidating essential power electronics functions.

Combining the power distribution unit, battery disconnect unit, battery management system, onboard charger and DC-to-DC converter into one system will reduce complexity and enable new functionality for the EVs of tomorrow.

Capitalizing on our systems knowledge and software capabilities, we invested in the development of a new global team to address this critical customer need. In particular, the strong collaboration between our teams in the U.S., Europe and China made this innovation possible.

In less than a year, we constructed state-of-the-art power electronics research labs at our locations in Michigan,

In 2022, our power electronics team began with a mission: open the door for EV architecture changes by consolidating essential power electronics functions.

Indiana and Shanghai, and we grew the team from one employee to nearly 60 experts across the globe.

Customers have been very receptive to the new offerings created by the Power Electronics group, which recently won its first business award with a major North American OEM. The team continues to grow quickly and provides a natural complement to our well-established, multi-voltage platform solutions.

၉၀၀၀ PEOPLE



THINK AND ACT LIKE OWNERS

#### **2022 INNOVATION AWARDS**

When we held our annual Aptiv Innovation Awards, we hosted the event live from China, Germany and the United States simultaneously for the first time, ensuring that our entire global community was represented. The event recognizes accomplished innovators, rising stars and dynamic teams rewarding our people for thinking and acting like owners.

We recognized one individual - from among our 22,000 engineers and scientists - with the Innovator of the Year award. Don Bizon, global product line manager for Vehicle Electrification Systems, did groundbreaking work developing high-voltage, high-performance connectors and charging solutions representing eight patents and more than \$700 million in revenue — truly exemplifying what it means to think and act like an owner.

### **2022 INNOVATOR** OF THE YEAR





#### **APTIV AND FIRST ROBOTICS**

Aptiv is a founding sponsor of FIRST Robotics and continues to support competitions through the Aptiv Foundation. In 2022, Aptiv employees supported 53 robotics teams as mentors, event coordinators, judges, field reset staff and more. We sponsored eight teams of girls in Morocco, as well as a team that was among the finalists at the Arab Robotics Championship in Egypt.





OPERATE WITH RESPECT

#### **RESPECT FOR OUR EMPLOYEES**

Respecting our employees means thinking beyond the four walls of their workplaces and recognizing the unique circumstances of the communities in which they live. Immediately following the outbreak of war in Ukraine, Aptiv organized a committee to provide support for Ukrainian employees and contractors working for Aptiv, refugees exiting war-torn regions and those still in Ukraine who are suffering from the war. More than 7,600 Aptiv employees donated their time to help provide food, housing and medical care to those in need. In total, Aptiv helped nearly 10,000 people impacted by the war in Ukraine in 2022.





#### SAFETY PERFORMANCE

Our passion for results makes us a leader in workplace safety, as reflected in our low 2022 lost time injury frequency rate of 0.143 cases per million hours worked.

We had a 100 percent engagement rate on preventive actions through our "safety look-across" process, which leverages our diverse global team to proactively identify safety practices that can be applied to multiple locations. Every week, each site's Environmental, Health & Safety director verifies whether any identified safety improvements could be used at their site.



We focus on ensuring a culture of safety based on prevention, training, verification and risk mitigation in our manufacturing plants, technical centers and offices. Standard training includes topics such as emergency preparedness and response, chemical material management and ergonomics. Specific training on topics such as working in confined spaces, fall protection, hand protection and energy control are provided for employees as appropriate to reduce risk and protect our team members.

#### SAFETY IN ACTION

- Just under five hours of safety training were provided on average to employees last year.
- Our lost workday case rate was 88% lower than the industry average, at only 0.08 cases per 100 employees.
- In 2022, we certified an additional 22 sites for ISO 45001 and we are on track to reach 100% of our sites by 2025.



#### ATTRACT AND RETAIN TALENT

We are building the career architecture to continue to attract, advance, develop and retain the best people. Our workforce of 200,000 people is able to rapidly increase their technology skills by leveraging Aptiv's partnerships with content providers and universities. More than half of our openings for management roles were filled through internal promotions in 2022.

#### UNITING INCLUSIVE TEAMS

Creating a dynamic, high-performing team means ensuring that we include a wide range of perspectives. We work hard to build a diverse, equitable and inclusive workplace that is united by a common purpose and represents the communities in which we operate.



උ<u>ු</u> PEOPLE

🖗 products 🌐 planet 😂 platform

ONE TEAM

#### WOMEN'S NETWORKS

Aptiv's employee-led women's networks provide support, inspiration and empowerment through an inclusive forum focused on personal and professional development in every major technical center worldwide. Our goal is to achieve equal career opportunities for all genders and make Aptiv a premier destination for female talent.

#### **APTIV ACADEMY**

Our employees completed approximately 421,000 individual training hours via in-person, remote and virtual reality learning opportunities enabled by Aptiv's learning management system.

#### **GLOBAL LEADERSHIP DEVELOPMENT PROGRAM**

Aptiv's leadership development program hosted its fifth cohort in 2022. Using cross-segment training to foster collaborative working relationships, we provided a diverse group of talented employees with multiple immersive training sessions held in different countries throughout the year to help develop the next generation of leaders.







പ്പം PEOPLE



# **Created With Sustainability in Mind**

AN APPROACH THAT DELIVERS THE BEST SOLUTIONS

The principles behind Lean manufacturing, agile software development and Aptiv's Smart Vehicle Architecture<sup>™</sup> solution are a testament to the fact that sustainable design and sustainable processes are good for the environment, good for customers — and just good business.

As the only provider of both the brain and the nervous system of the vehicle, Aptiv is well positioned to leverage our SVA<sup>™</sup> technologies to balance performance and costs based on our customers' individual needs.

Our system-level expertise enables us to provide OEMs with the advanced features that consumers expect while reducing complexity, mass and weight and enhancing OEMs' ability to improve these features over the full vehicle life cycle. Offerings such as Aptiv's Dock & Lock<sup>™</sup> connectors enable higher levels of vehicle assembly automation, while design techniques such as up-integration of compute reduce complexity and weight.

Aptiv's SVA<sup>™</sup> is a flexible and scalable solution that gives OEMs cutting-edge hardware, software and compute technologies to deliver the best solutions for today and the softwaredefined vehicles of tomorrow.



#### **Bill Presley**

Senior Vice President and Chief Operating Officer, Aptiv, and President, Signal & Power Solutions



## The First Auto Part Made From 100% **Recycled Ocean Plastic**

#### SUSTAINABLE PLASTIC SOLUTIONS

Every year, more than 14 million tons of plastic end up in the oceans. To help reduce the environmental impact of ocean plastic, Aptiv subsidiary HellermannTyton developed a solution with Ford to remove one of the most dangerous types of plastic waste found in the world's oceans: fishing nets. Given that plastic takes hundreds of years to break down, abandoned fishing nets can devastate marine life.

Ford and HellermannTyton's collaboration produced the first automotive part made from 100 percent recycled ocean plastic: a cable lead on the Ford Bronco Sport. The recycled material is cheaper and less energy-demanding to produce than new petroleum-based products and matches their strength and durability – proving that sustainable solutions can also be good for business. The project was so successful that Ford has expanded the product line to include transmission brackets, wire shields and floor side rails.

Having a positive impact on the environment through the products we develop is essential to achieving Aptiv's mission of creating a safer, greener and more connected future. To that end, Aptiv's technical center in Krakow, Poland, pioneered the use of a biodegradable cable insulation as an alternative to traditionally used PVC materials. The new compound is estimated to have a 45 percent lower carbon footprint than traditional fossil-fuel-sourced PVC eliminating about 1,300 tons of greenhouse gas emissions annually.

Ford and HellermannTyton's collaboration produced the first automotive part made from 100 percent recycled ocean plastic.

CEO LETTER ST

GY ද<sup>0</sup>ාල PEC

PRODUCTS

🕀 🕀 PLANET 🛛 😂 PLATFORM

40 million + vehicles with Aptiv's active safety products **NEXT-GEN ADAS** 

Aptiv expanded the capabilities and benefits of our advanced driver-assistance system (ADAS) platform with the broad application of AI and machine learning to deliver greater levels of efficiency, flexibility and robustness across the broadest possible range of driving scenarios. Powered by the latest modular perception and compute technologies, Aptiv's scalable, hands-free solution provides increased flexibility as well as better performance at a significantly lower cost than alternatives, offering the most cost-effective approach for Level 2, Level 2+ and Level 3 autonomy.

#### **USER EXPERIENCE**

Aptiv unlocked a variety of software-based safety and user experience features by using machine learning and advanced analytics to unite diverse systems. Aptiv integrates external sensors with in-cabin sensors to create a more comprehensive solution — one that can more intelligently alert drivers to potential hazards and help build user confidence in the technology.



100 million tons of CO,e emissions eliminated<sup>1</sup>

#### RECYCLED AND BIODEGRADABLE CABLE INSULATION

In our North American Connection Systems business, we have expanded the use of post-industrial resin (PIR) recycled feedstock in our injection-molded products. PIR has the same compounded resin properties as prime resin, which is petroleum-based, but generates 26 percent less carbon emissions when sourced. Plans are underway to double our use of PIR feedstock by the end of 2023.

#### **RECYCLED COPPER**

In 2022, we tested recycled copper for its potential in both high- and low-voltage applications — a practical solution to help OEMs achieve their sustainability objectives. Copper has long been an important material for vehicles' electrical architectures, and it will become even more critical as the industry moves toward fully electric vehicles. Of course, recycled copper must meet the stringent performance requirements of automotive applications. So we put it through the same validation testing we run for all of our cables, including electrical, mechanical and environmental tests. The recycled copper passed all of them.

#### INTERCABLE AUTOMOTIVE SOLUTIONS ACQUISITION

Aptiv acquired Intercable Automotive Solutions to enhance our portfolio of fully optimized high-voltage architecture solutions that reduce vehicle weight and mass. By leveraging Aptiv's global reach, we will be able to deliver its innovative high-voltage power distribution and interconnect technologies to more customers worldwide.

PRODUCTS DANET PLATFORM



### 100%

of applicable controllers and compute platforms embedded with OTA connectivity

#### WIND RIVER ACQUISITION

Aptiv acquired Wind River, a global leader in delivering software for mission-critical intelligent systems that require the highest levels of security, safety and reliability. Wind River deploys its technology across a wide range of end markets — including aerospace, defense, industrial and telecommunications — and we are bringing those technologies into automotive. Wind River's solutions will help make the softwaredefined vehicle a reality by lowering the cost of software development, streamlining deployment of that software to vehicles and enabling full software life-cycle management.

### **Products With Impact**

#### **PROVIDING ADVANTAGES ACROSS THE PORTFOLIO**

#### SVA<sup>™</sup> APPROACH IS SUSTAINABLE BY DESIGN

- Weight of wire harness reduced by more than 25%
- Labor savings and factory floor space reduction for electrical/electronic architecture installation
- Reductions in SKUs and item complexity
- Reduction in CO<sub>2</sub>e emissions through automation that enables localized manufacturing
- Full life-cycle management through updatable software-enabled features

- Modularity that simplifies disassembly and improves end-of-life recyclability
- Up-integration that reduces complexity
- Zonal architecture that streamlines wiring
- High-voltage aluminum busbars and cables that reduce mass

#### HIGH-SPEED DATA AND LOW-VOLTAGE ARCHITECTURE

- Resettable, solid-state transistors replace relays to provide diagnostic capabilities and improve reaction times
- Connection systems of 0.5mm offer weight and size reductions of up to 50%

#### HIGH-VOLTAGE POWER DISTRIBUTION

- Aluminum and aluminum-alloy cables reduce weight by 30% to 45% compared with shielded and unshielded copper applications
- Aluminum busbars reduce weight by up to 50% compared with copper alternatives with equivalent ampacity



# Sustainable **Business Model**

A SYSTEMATIC APPROACH

Aptiv's goal to be carbon neutral by 2040 requires a sustainable business model that addresses every aspect of the production process - from sourcing to disposal.

We work as one team to set ambitious but achievable targets to reduce waste, lower our carbon footprint and conserve fresh water. Our local teams are empowered to identify opportunities where Aptiv can have a positive impact on their communities.

We are very clear with our employees, suppliers and customers about our sustainability goals because protecting the environment requires complete alignment of the global integrated supply chain.



#### **Joe Palmieri**

Senior Vice President, Supply Chain Management



2<u>0</u>9 people

PRODUCTS

PLANET SPLATFORM



# A Multifaceted Approach to Conservation

THINKING GLOBALLY, ACTING LOCALLY

At Aptiv, we know that we can take actions around the world to eliminate waste, protect fresh water, reduce our carbon footprint and help the communities where we operate — and when we can do all of that at once, it is pretty special.

In 2022, Aptiv recycled 84 percent of the total waste that we generated, exceeding our target of 80 percent and reducing by 35,000 tons the amount of waste that went to landfills. Cost savings from supplier recycling programs help fund environmental projects in local communities, such as solar panel installation projects, freshwater conservation initiatives and reforestation efforts.

We supported the restoration of hydrological micro basins in the Sierra Tarahumara region of Mexico by planting almost 40,000 trees to help preserve the region's biodiversity and protect fresh water supplies.

To facilitate this ambitious initiative, we used a new aerial deployment technology to distribute seeds and nutritional supplements, including fertilizer, over a wide area. This innovative technology expanded the range of the project by enabling planting in hard-to-reach areas — helping us build on our 2021 commitment and exceed our original goal of planting 31,000 trees.

In 2022, Aptiv recycled 84 percent of the total waste that we generated, exceeding our target of 80 percent and reducing by 35,000 tons the amount of waste that went to landfills.

The region covers 41,000 square kilometers and feeds rivers that flow into the Gulf of Mexico and the Atlantic Ocean. Although Aptiv's operations are not water-intensive, we know the impact fresh water has on the health of the communities where our employees live.

This initiative also employed 450 members of the Rarámuri Indigenous communities and provided essential education about soil and water conservation techniques. Partnering with Indigenous communities ensures that such projects will have a greater impact over the long term by providing skills that can be used for years to come.

Bringing these efforts together is at the heart of what it means to be sustainable, and Aptiv will continue to explore similar opportunities in the future.

୧୦୦୦ PEOPLE 🖗 PRODUCTS 💮 PLANET 😂 PLATFORM

#### **ISO CERTIFICATION**

We completed the ISO 50001 energy efficiency certification at our three most energy-intensive sites and have completed certification at four sites to date - in line with our goal of certifying our 10 most energy-intensive sites by 2025. Our environmental management system is maintained at 100 percent of our facilities and is ISO 14001 certified.



#### **RENEWABLE ENERGY**

Through on-site generation, renewable sourcing and improvements in energy efficiency, all Aptiv facilities in Ireland, Germany, Austria and Honduras source 100 percent renewable energy. We are on target to reduce our carbon emissions by 25 percent by 2025, thanks in part to sustainable energy sourcing initiatives at multiple facilities across the globe. For example, an Aptiv facility in Jiaxing, China, implemented a rooftop solar panel project that will generate 2.7 million kWh of electricity and eliminate nearly 2,700 tons of CO<sub>2</sub>e emissions annually.



#### **APTIV SUSTAINABILITY AWARDS**

Aptiv employees generated more than 1,000 submissions to our annual internal Sustainability Awards — twice as many as in 2021. The submissions highlighted a wide variety of projects from crossfunctional teams around the globe, from road safety workshops to tree planting to STEM events for children.

#### **REDUCING PAPER CONSUMPTION**

An Aptiv plant in Morocco eliminated more than 2 million sheets of paper from product packaging. Process changes like this can have a big environmental impact, saving about 250 trees and more than 6 million liters of water annually.







# **A Sustainable Foundation**

ETHICAL CONDUCT IS GOOD BUSINESS

Our long-term sustainability is directly linked to achieving our business goals in the right way. Today more than ever, building trust with one another, our customers and our suppliers is essential to the success and competitiveness of our company.

Aptiv's Code of Ethical Business Conduct is foundational to our commitment to act with integrity and in keeping with the highest ethical standards. It helps ensure that we comply with legal requirements and policies and serves as a guide to navigating our complex, ever-changing business environment. We provide our employees with the tools and training needed to enable them to do the right thing, the right way.

Our training and communications are made available across multiple channels throughout the year to reinforce the responsibility that each of us has to conduct business with integrity and to speak up if we become aware of potentially unethical conduct by others.

#### Only by living our values can we succeed in our mission to make the world safer, greener and more connected.



#### Kate Ramundo

Senior Vice President, Chief Legal Officer, Chief Compliance Officer and Secretary



9 PEOPLE



# **Empowering Employees to Speak Up**

#### **OPEN COMMUNICATION IS KEY**

Aptiv's culture of compliance is the foundation of the platform pillar of our sustainability program. Providing our team with the tools, training and support to speak up if they become aware of unethical behavior helps us meet those goals.

In 2022, Aptiv's senior leadership team held its first Live Compliance webchat, hosted by Aptiv Chief Legal Officer and Chief Compliance Officer Kate Ramundo and Aptiv Chief Compliance and Risk Counsel Erica Keller. The forum featured three Aptiv employees who shared stories of times when they reached out to Aptiv's Legal and Compliance team for guidance on Aptiv's values.

This is just one example of Aptiv's efforts to educate our employees about ethics and compliance. We also produce an internal podcast featuring senior executives, provide targeted risk- and role-based training, and distribute a monthly newsletter to highlight the compliance topics that are most relevant to our business.

In addition, Aptiv promotes open dialogue across all levels by providing our stakeholders with multiple channels to be heard, including the Human Resources Department, the Legal and Compliance Department and the Aptiv Drive Line — our confidential ethics helpline. We are committed to helping our employees live our values every day, because doing business with integrity is essential to everything we do.

We are committed to helping our employees live our values every day, because doing business with integrity is essential to everything we do.



#### **APTIV DRIVE LINE**

The Drive Line is Aptiv's ethics helpline, operated by an independent third party 24 hours a day, seven days a week. Available at driveline.aptiv.com, it offers translation services in 16 languages. We treat all reports confidentially, investigate them thoroughly, react promptly and appropriately and will not tolerate any form of retaliation.

#### SUSTAINABLE SUPPLY CHAIN

As part of our supply chain compliance program, we ensure that our key suppliers affirm their alignment with our Code of Conduct for Business Partners, which outlines Aptiv's values and priorities, including our fundamental ESG principles. We also engage with our supply base to underscore these ESG principles in other ways, such as by providing them with our sustainability training. Further, during our selection of new suppliers and throughout our relationship with them, we screen and monitor for various supply chain risks. In addition, we are focusing on ways to analyze risks in real time, which will allow us to address them more proactively.

#### CONTINUED RECOGNITION

Aptiv has been designated one of the World's Most Ethical Companies 11 years in a row by Ethisphere, a global leader in defining and advancing the standards of ethical business practices.



### **Supply Chain Compliance**

#### A PROACTIVE APPROACH TO SUPPLY CHAIN MANAGEMENT AND RESPONSIBLE SOURCING

#### CODE OF CONDUCT FOR BUSINESS PARTNERS

- Affirmation by 100% of our key suppliers of their alignment with Aptiv's Code of Conduct for Business Partners or their own similar code
- Standard-setting for Aptiv's supply chain on fundamental ESG principles

#### ENGAGEMENT

- Deployment of Aptiv's sustainability training video to 100% of key direct suppliers
- Direct engagement with our supply chain to enhance transparency and provide targeted compliance messaging

#### **SCREENING & MONITORING**

- At selection and throughout our relationship, real-time screening and monitoring of supply chain risks, including regulatory, compliance, reputational and financial risks
- Continuous evaluation of changing laws and regulations to ensure up-to-date risk assessment of suppliers

PEOPLE



# **Board of Directors**

Our Board shares Aptiv's mission, values and commitment to sustainability and helps ensure that we appropriately evaluate, manage and mitigate risk by providing strategic guidance and overseeing performance.





We believe an experienced, diverse and engaged Board of Directors is the bedrock of good governance and corporate responsibility. Diversity in our Board is a top priority for Aptiv — diversity in gender, race and ethnicity, but also in perspectives, skills, experiences and background.

The Board takes an active role in risk oversight related to the company, both as a full board and through its five standing committees made up entirely of independent directors. Each committee has primary risk oversight responsibility with respect to all matters within the scope of its duties as set out in its charter. The Board relies on Aptiv's executives for day-to-day management of the various risks facing the company and retains ultimate responsibility for overseeing management's actions and decisions.

The Board oversees our sustainability strategy and has delegated oversight of Aptiv's ESG programs to the Nominating and Governance Committee.

Additional details on our Board's committees, its charters and how Board performance is evaluated are available on Aptiv's website and in our proxy statement.



# Aptiv at a Glance

Aptiv's progression toward our 2025 commitments is a fundamental part of our overall business strategy as we create value for all stakeholders: our customers, partners, investors, employees and communities.

CLICK HERE TO LEARN MORE  $\rightarrow$ 

#### **APTIV BY THE NUMBERS**



\$32B 2022 business bookings

2022 growth over market

2022 earnings per share\*

2022 investment in engineering

\$17.5B

11%

\$3.41

\$1.5**B** 

2022 revenue



**22,000** scientists, engineers and technicians



~200,000 employees



**131** manufacturing facilities



**11** major technical centers



**48** countries

\*Adjusted for restructuring and other special items

#### **RECENT RECOGNITION**







JUST capital



MSCI

ESG RATINGS



Dow Jones Sustainability Indices



### **About This Report**

This report contains information about Aptiv's financial and nonfinancial results that are not presented in accordance with Generally Accepted Accounting Principles (GAAP). Specifically, environmental (i.e., CO<sub>2</sub>e emissions, water consumption and waste disposal), workforce, community involvement, product quality and governance metrics are nonfinancial, non-GAAP measures.

This report has been prepared in accordance with the GRI Standards (Core option), the SASB standard, and TCFD recommendations. Unless otherwise noted, all data is as of December 31, 2022, and references to currency are expressed in U.S. dollars (USD). The scope of the environmental and social metrics included in this report represent at least 75 percent of Aptiv's total revenue.

New acquisitions are included in this report within three years from the date of acquisition. Prior-year comparatives and base-year figures are not updated nor restated for changes in emissions factors, subsidiary acquisitions or disposals of subsidiaries.

For additional details, visit our **Sustainability website**.

#### FORWARD-LOOKING STATEMENTS

This presentation, as well as other statements made by Aptiv PLC (the "Company"), contain forward-looking statements that reflect, when made, the Company's current views with respect to current events, certain investments and acquisitions and financial performance. Such forward-looking statements are subject to many risks, uncertainties and factors relating to the Company's operations and business environment, which may cause the actual results of the Company to be materially different from any future results. All statements that address future operating, financial or business performance or the Company's strategies or expectations are forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: global and regional economic conditions, including conditions affecting the credit market; global inflationary pressures; uncertainties posed by the COVID-19 pandemic and the difficulty in predicting its future course and its impact on the global economy and the Company's future operations; uncertainties created by the conflict between Ukraine and Russia, and its impacts to the European and global economies and our operations in each country; fluctuations in interest rates and foreign currency exchange rates; the cyclical nature of global automotive sales and production; the potential disruptions in the supply of and changes in the competitive environment for raw material and

other components integral to the Company's products, including the ongoing semiconductor supply shortage; the Company's ability to maintain contracts that are critical to its operations; potential changes to beneficial free-trade laws and regulations, such as the United States-Mexico-Canada Agreement; changes to tax laws; the ability of the Company to integrate and realize the expected benefits of recent transactions; the ability of the Company to attract, motivate and/or retain key executives; the ability of the Company to avoid or continue to operate during a strike or a partial work stoppage or slowdown by any of its unionized employees or those of its principal customers; and the ability of the Company to attract and retain customers. Additional factors are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's filings with the U.S. Securities and Exchange Commission. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect the Company. It should be remembered that the price of the ordinary shares and any income from them can go down as well as up. The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise, except as may be required by law.

